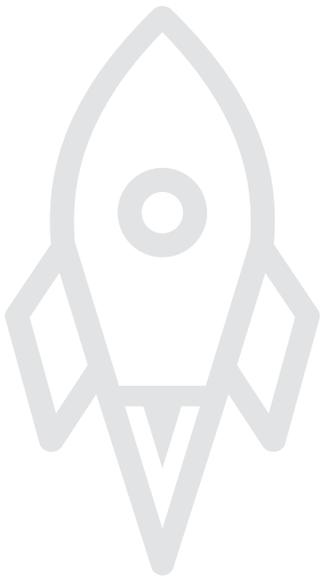


launch



code

launch \_code  
ANNUAL REPORT 2016



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Letter From the

# EXECUTIVE DIRECTOR



2016 was a year of incredible growth for LaunchCode. Only three years ago, we were founded in St. Louis with ambitious plans to grow the technology workforce by re-imagining the way talent was trained and hired. We knew there were talented, driven people out there who wanted to break into the industry, but were shut out simply for their lack of traditional education, experience or access to resources. Meanwhile, employers were frustrated and unable to find the necessary tech workers because there just were not enough traditional candidates to go around. The training and hiring system was outdated and in need of a shake-up.

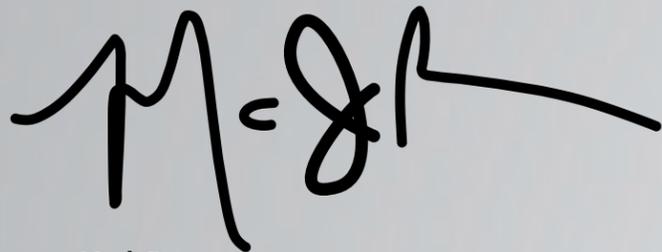
Through a concerted emphasis on building strong relationships with local employers, rigorous candidate evaluation, mentorship, and innovative education solutions, we've made real progress in changing the tech hiring landscape and launched hundreds of careers in the process. As of December 8th, we directly placed 209 apprentices in 2016, a 25 percent increase over all placements in

2015, for a total of over 500 apprenticeship placements. In addition, more than 60 candidates that we trained went on to find jobs on their own. More than four out of five of our apprentices go on to be offered a full-time, permanent position at their company. On the education front, we extended the depth and reach of our programs to offer 17 classes to over 2,500 students in 2016. More than just technical education, our personalized soft skills training and mentorship help bridge the gap for our applicants who don't have experience in traditional professional environments.

If I made a list of everyone we have to thank, we would be here all week. Every aspect of our work has been made possible by the incredible network of partners and supporters in our communities. Bold employers have opened their doors to a brand new pool of talented, driven job seekers who have poured in hours to pursue their dreams. Generous individuals and institutions have helped us to make world-class education more accessible than

ever before. In 2016, we expanded to two additional markets, Rhode Island and Kansas City, MO. In 2017, we will strengthen the programs in our current cities and expand to new communities facing many of the same systemic challenges. We're aiming to keep the momentum going, creating economic opportunity and meeting the growing demand for talented programmers across the country.

Sincerely,



Mark Bauer  
Executive Director



## BOARD OF DIRECTORS

Mark Bauer  
Executive Director

Cynthia Brinkley

Robin Carnahan

Andrew Hoyne

Jim McKelvey  
President



## LEADERSHIP

Mark Bauer  
Executive Director

Chris Bay  
Director of Education - Curriculum

Jake Gower  
Vice President of Sales

Zach Lou  
Director of Education - Operations

Rosa Mayer  
Vice President of Market Expansion

Jeff Mazur  
Vice President of Public Partnerships

Alex Miller  
Vice President of Advancement

Lori Rasmussen  
Vice President of People Operations

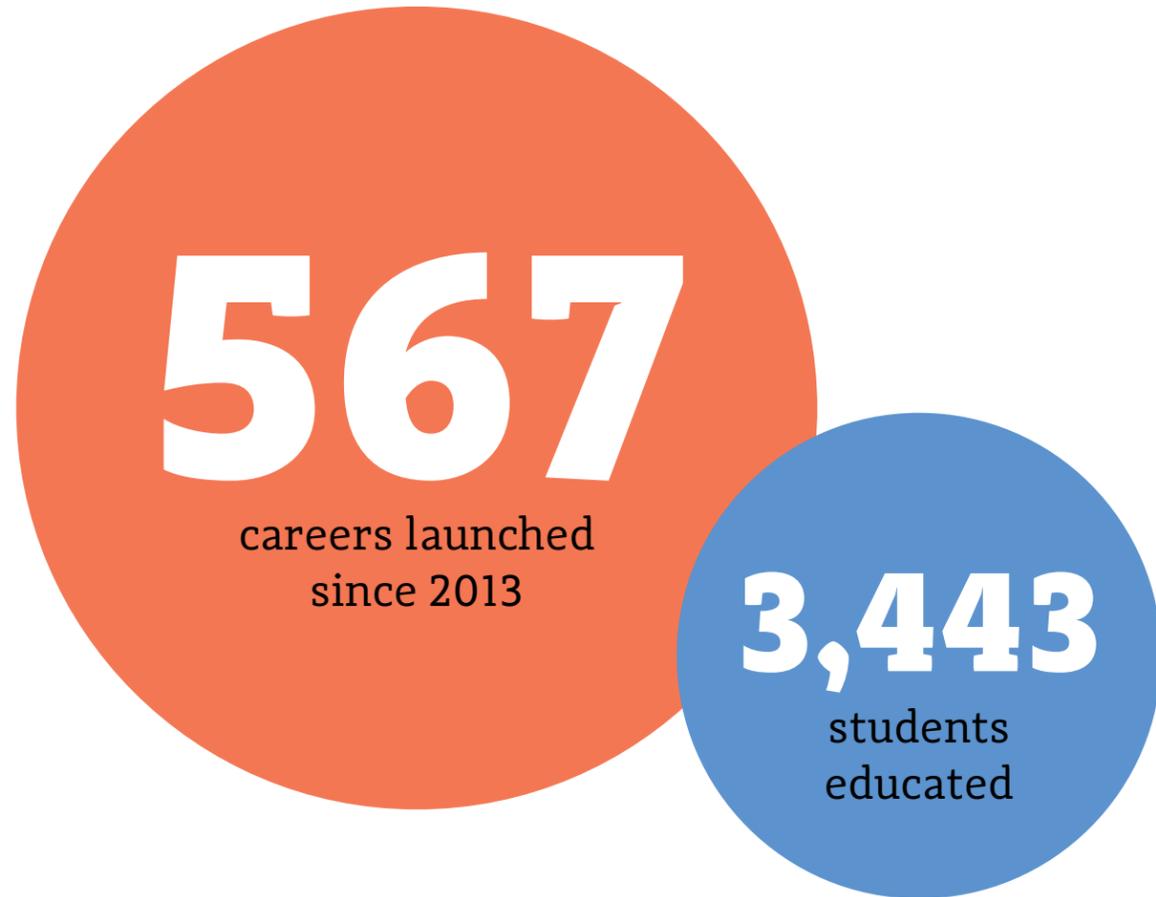
Emre Sarbak  
Vice President of Technology & Analytics

Austin Woods  
Director of Finance

This

# WEAR

# WE'VE BEEN BUSY



# WE ESTIMATE ALL THIS WILL REINVEST OVER

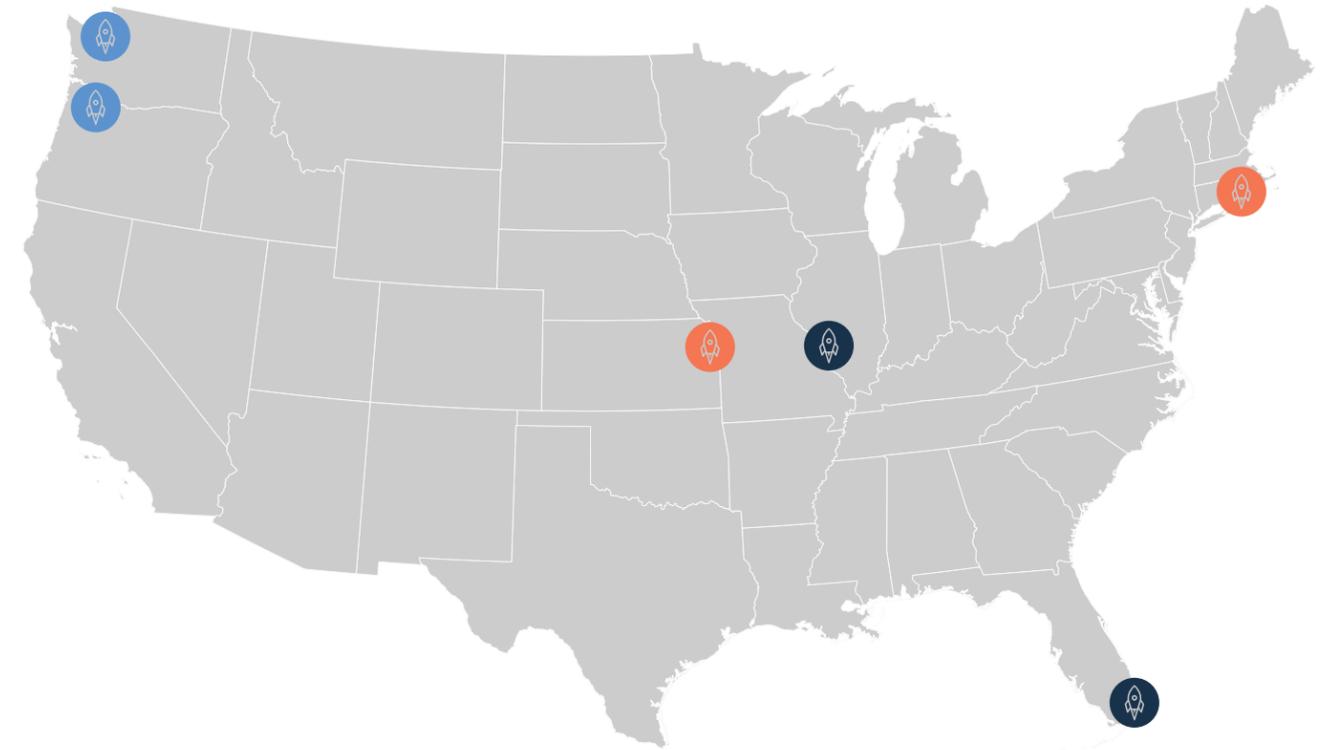
# \$266,000,000

# BACK INTO THE ECONOMY OVER THE COURSE OF THEIR CAREERS\*

\*The impact is an estimate of the aggregate increase in lifetime earnings of people that were placed in an apprenticeship by Launchcode or that found a tech job after participating in a LaunchCode education program. Placement into a coding job is assumed to give access to a similar lifetime earning potential of a Bachelors graduate with a computer science major, i.e. \$1.7M (Source: [The Hamilton Project report: "Major Decisions: What graduates earn over their lifetimes"](#)). The net impact for each placement was calculated after factoring in the individual's current earning potential given educational background, estimated years left in labor force, and whether the individual already has a CS major. This estimation does not include the impact that our free education programs create for individuals who developed tech skills but didn't get a new tech job yet.

# WE'RE STILL GROWING

St. Louis 2013 • South Florida 2015 • Rhode Island 2016 • Kansas City 2016 • Seattle 2017 • Portland 2017



Over **500,000** lines of code written by our tech team



More than **2,300** visitors were welcomed at the St. Louis Mentor Center



**13** new faces on the LaunchCode staff



Nearly **9,500** people applied to our classes



**1** new LaunchCode baby born this year



The LaunchCode softball team went **0/15** with one tie (we may have been too busy analyzing the data to practice)

# APPRENTICESHIP

Program



We know that a real solution to the hiring shortages employers face requires us to bring new tech talent into the employment ecosystem rather than hiring coders away from their previous jobs. For LaunchCode, that starts with finding people with the drive, character, skills and aptitude to do the job but who are often overlooked by traditional hiring processes due to a lack of traditional educational credentials. Adding new candidates is crucial, because according to data from the U.S. Bureau of Labor

Statistics, there will be one million more IT jobs than computer science students in the U.S. by 2020 – less than four years from now. Employers know that talent is out there, they just didn't have a reliable, simple way to find, verify and hire them.

For applicants who come to us with tech chops but needing help with soft skills, we provide additional personalized guidance through resume reviews, interview prep and continuous feedback and support to

prepare them for real-world job interviews and work environments. We ensure that by the time they're meeting employers, these programmers are job-ready, with the practical knowledge, soft skills and motivation to be excellent employees right out of the gate. On average, employers only speak with three LaunchCode candidates before finding the apprentice that is the perfect fit for their team. This efficient, low-risk and cost-effective solution is a win for both candidates and employers.

## EMPLOYERS LOVE THEIR LAUNCHCODERS



**HAL BUDD**  
Business Service Center Infocell Team  
Director at Anheuser-Busch

"I knew Brittany would be a good fit for Anheuser-Busch coming out of LaunchCode when I saw her passion for improving and optimizing processes. She took a project that we had had on the table for a long time and just ran with it and had great results. She certainly impressed all of us. When we're hiring, we're looking for people who can bring their coding skills to help standardize and improve things. I have 10 LaunchCoders working on our Development Cell team at Anheuser-Busch. The results have just been incredible."



**JOHN GARCIA**  
Head of Global Talent Acquisition, Director  
Human Resources, MasterCard-LAC

"As an organization, we've faced challenges hiring the right talent. Companies and the economy are constantly changing, and the skills that we are looking for are constantly in high demand. We see the benefit of having individuals that go through a very rigorous program of coding and are able to bring experiences from other industries into the company. When you get someone from LaunchCode, not only are you getting someone that has prior experience, but they really have the qualifications from a technical point of view, from a coding point of view, that we are all looking for."



**RALPH VALDES**  
Vice President of Engineering, Zumba

"Finding tech talent is always very difficult, and it's even more difficult now than it has been in the past. LaunchCode has been great because the guys that have come in have been eager and wanted to learn. It's been really refreshing to be able to bring people in that want to grow and want to be mentored. I would definitely recommend LaunchCode."

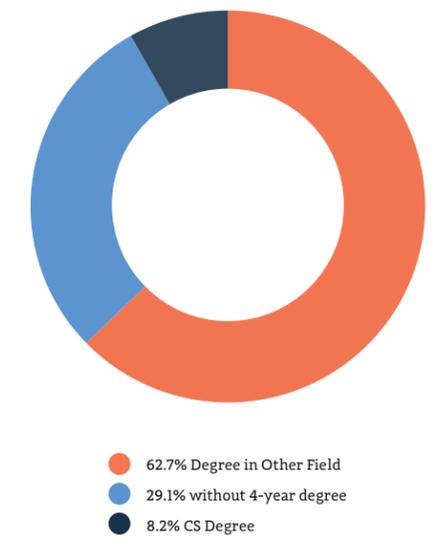
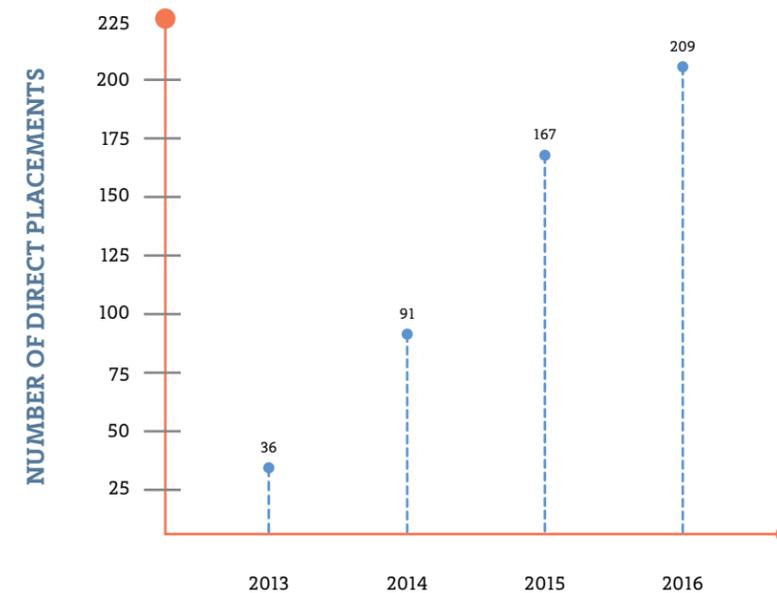
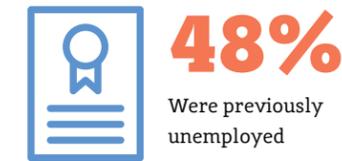
## OUR 2016 PLACEMENTS

# 255

New jobs this year

Thus far in 2016, we've placed 209 LaunchCoders directly into apprenticeships or permanent positions this year. Each placement is carefully matched with a hiring company in a range of factors. We ensure that the company and LaunchCoders will be a good fit for technical ability, soft skills, work culture and ambition.

An additional 46 LaunchCoders expanded their skill sets through our education programs and development opportunities, including interview prep and resume reviews, then went on to land new jobs on their own this year.



## TOP 3 EMPLOYERS

By number of LaunchCode apprentices this year



# EDUCATION

Program





In 2016, LaunchCode truly embraced education as a central part of our mission. With classes held in St. Louis, Kansas City, Cape Girardeau, Miami and Providence, we've dramatically increased our education programming over past years, providing world-class coursework for free to the public in unprecedented ways. In 2016, we provided accessible tech education through 17 courses to 2,588 students, a 310% increase over the previous year's total. Not only do students leave a LaunchCode course equipped with 21st century skills, but they have the opportunity to become the next generation of talent by entering the LaunchCode apprenticeship pipeline.

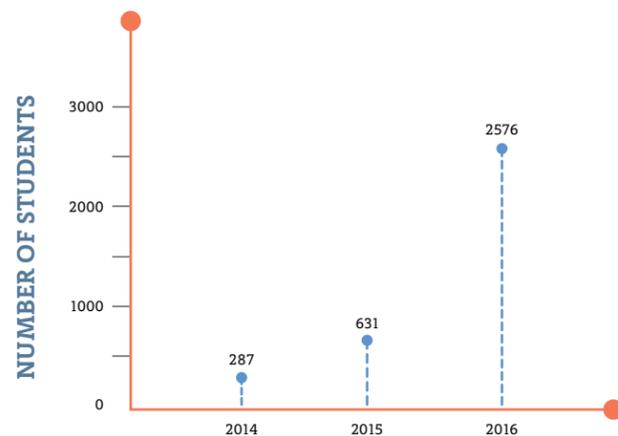
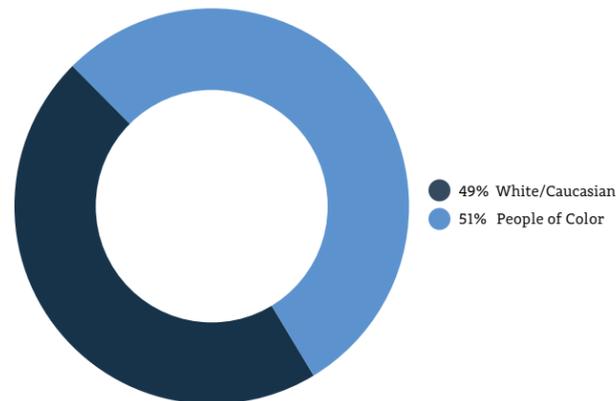
LaunchCode collaborates with national and local educators like Miami Dade College,

HarvardX, Washington University, the University of Missouri in both St. Louis and Kansas City, St. Louis Community College, the University of Rhode Island and many others to host innovative, accelerated education programs. We offer training through a variety of methods, with a supportive in-person classroom environment and personalized mentoring from instructors, online self-study tools, teaching fellows and local developers. New in 2016, the St. Louis Mentor Center has laptops and a library of reference and textbooks available to check out to aid in our students' learning journey.

From Hello, World!, our four-session introductory course, to CoderGirl, our female-focused coding program, LaunchCode education courses are designed to meet

people where they are. This year we took our education curriculum even further by using our on-the-ground expertise in real, in-demand job skills to create our most comprehensive course to date, LC101. This 20-week course prepares students to become front-end JavaScript or Java developers. The course is taught in several programming languages, with core curriculum focused on programming fundamentals and universal web applications for a strong foundation. Students then go on to choose between several specialized tracks designed to hone critical skills that are in high demand in today's tech job market. As the graduates from our first LC101 cohort, Summer of Code, enter the job market in late 2016, we're excited to see where these new skills take them!

## ALL TIME EDUCATION DATA



## OUR 2016 STUDENTS

**2,578**

people have taken LaunchCode classes this year

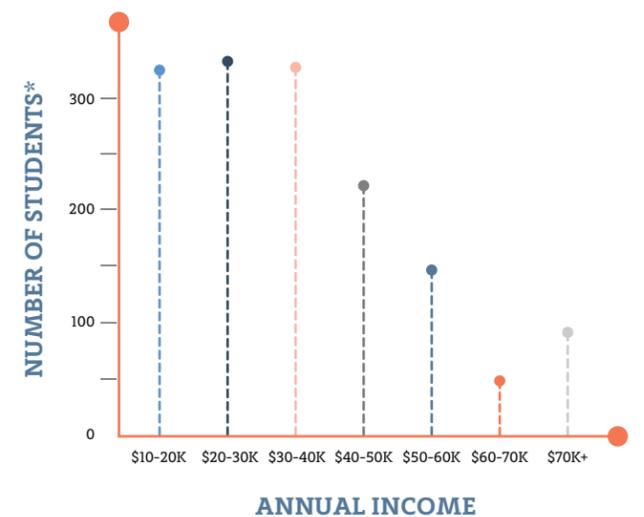
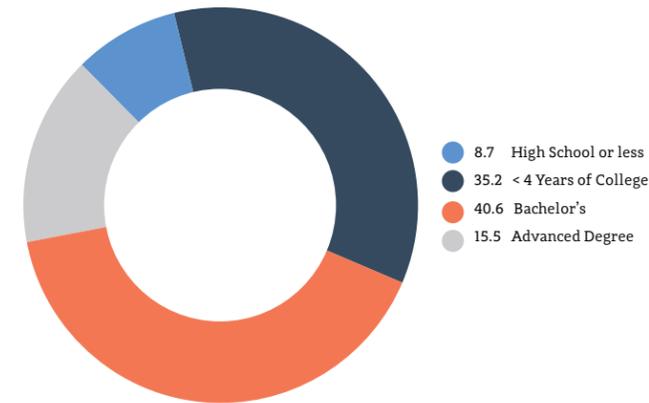
**505**

Students are currently enrolled in LC 101



**38%**

of our students this year were female



\*Some students loved it so much, they took more than one course

## EDUCATION COMPARISONS

Many capable, talented people don't have the resources to dedicate themselves to a full-time course schedule or the means to afford expensive tuition costs. Because of

the generous support of our community and education partners, LaunchCode makes technical education accessible to everyone who has the drive and skills to do the work.

**LAUNCHCODE**  
2016 averages

**56%**  
have a 4 year degree or higher

**47%**  
of our students were people of color

**\$0**  
cost for students

**NATIONAL BOOTCAMPS\***  
2016 averages

**76%**  
have a 4 year degree or higher

**31%**  
of their students were people of color

**\$11,792**  
average cost for students

\*Source: [2016 Course Report Alumni Outcomes & Demographics Study](#)



# STORIES



## JANE & JEFF COE ◀

Jane, Apprentice Developer at SET-Works  
Jeff, mentor at LaunchCode Kansas City

Jane and Jeff Coe took LaunchCode's Kansas City CS50x course together in the Spring of 2016 after seeing an online posting. After completing the course and attending a LaunchCode HappyHire networking and interview event, Jane landed an ongoing apprenticeship at KC-based SET-Works. CS50x helped Jeff expand his skills for his day job as a professional front-end developer. He has also gone on to pay it forward as a teaching fellow in LaunchCode's latest course, LC101.

---

"Participating in LaunchCode gave me the confidence I needed to seek out a job in the tech industry, and provided the network support I needed to connect with a fabulous company that needs my skill set!"

— Jane Coe

---

## RAKEEM THOMAS ▶

South Florida Candidate Engagement  
Manager at LaunchCode

Rakeem Thomas was living in Orlando when he heard that LaunchCode was hosting an in-person session of Harvard's CS50 in partnership with Miami Dade College. He quickly moved down to Miami to begin the class, which he describes as "extremely difficult and extremely rewarding." His ultimate goal was to get a coding apprenticeship, so he began working with Matt Mawhinney in LaunchCode's South Florida office. Seeing Rakeem's technical and personal skills, Matt mentioned that

LaunchCode was looking to hire someone to evaluate and coach candidates locally. Rakeem was soon hired on and, just a few days into his new role, was already busy interviewing candidates and working to get them job-ready.

---

"I see myself in some of the candidates, as they start realizing what they're capable of and what they've learned. I understand someone who's willing to give up a lot and go through a lot to achieve their goals. It was easy to make the decision to join LaunchCode to help other people succeed."

---



## KIMBERLY VAUGHN ◀

PMO Governance Coordinator at the  
Federal Reserve Bank of St. Louis

Before LaunchCode, Kim did everything to make ends meet. She worked in the insurance industry and flipped houses on the side. Showing her kids that there were no limitations in life drove her to work toward a more fulfilling career. After participating in CoderGirl, taking Hello, World! and CS50x with LaunchCode, Kim was placed as an apprentice at the Federal Reserve Bank of St. Louis. Her willingness to learn and ability to meet the demands of her team landed her a permanent full-time job.

---

"What motivated me to make a career change was my kids. I wanted them to see through me that the sky is the limit. I studied seven days a week. I always knew that it was going to be tough and the only thing I could do was just keep pushing through it."

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Highlights &

# ACHIEVEMENTS



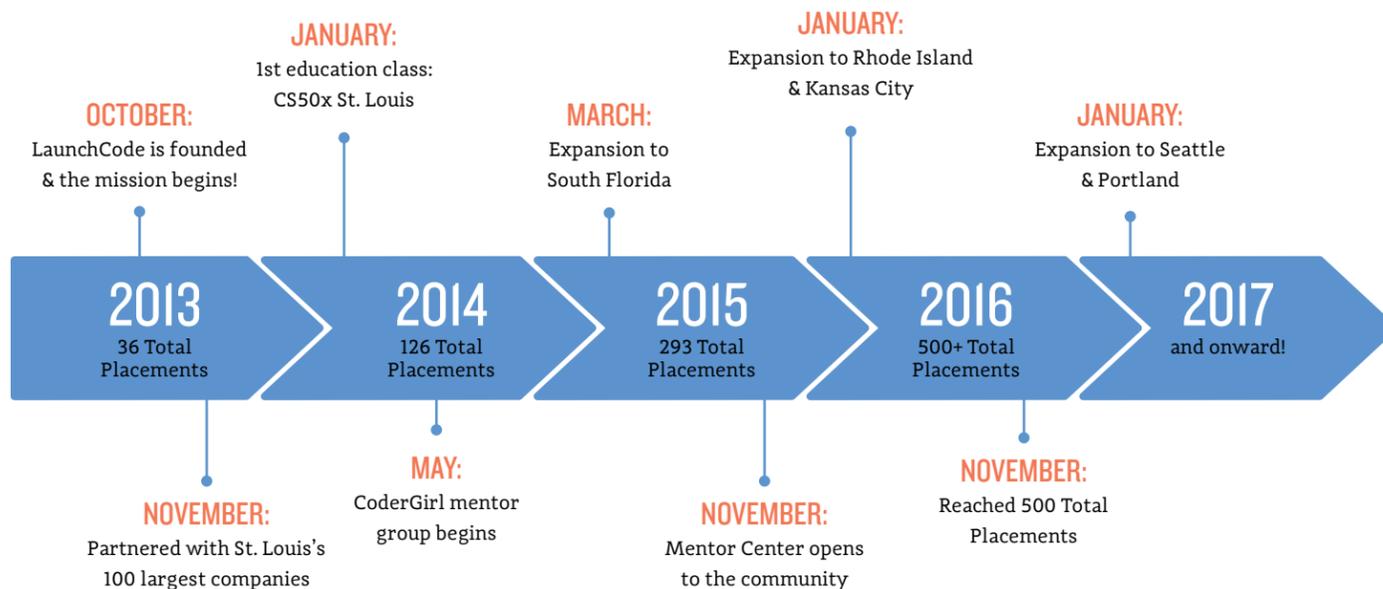


## VICE PRESIDENT JOE BIDEN VISITS LAUNCHCODE

In 2016, LaunchCode garnered recognition in national discussions surrounding solutions for bolstering local economies and solving the tech talent gap in America. We appeared in the pages of The Washington Post, Thomson Reuters and the Brookings Institute's Journal, each citing our efforts as the right path forward for the US economy. LaunchCode's leadership role in pioneering new forms of training and pathways to careers in technology inspired Vice President

Joe Biden's visit to LaunchCode's headquarters in September. "I came for a simple reason, to try to amplify what you're doing here," he said during the panel discussion on tech training. This year, LaunchCode's steadfast commitment to reducing the shortage of technologist has inspired conversations and organizations abroad such as Kodluyoruz in Turkey to do the same.

"LaunchCode is a critical part of equipping our society to make sure no one is left behind if they have the will to work."  
—Vice President Joe Biden



## IN THE NEWS

[St. Louis Job Seekers Find Work After Completing Coding Boot Camp](#)

[The Miami Herald: How technology is Transforming South Florida](#)

[KCUR 89.3: LaunchCode Opens In Kansas City. Aims To Close Tech Talent Gap](#)

[GeekWire: Can Apprentices Solve the Tech Talent Gap?](#)

[TechRepublic: Can Apprenticeships Diversify the Tech Industry?](#)

[ST. LOUIS BUSINESS JOURNAL: LaunchCode Places 500th Employee, Eyes Future](#)

[FAST COMPANY: How Jim McKelvey's LaunchCode Is Helping Unconventional Tech Talent](#)

[St. Louis PublicRadio: Biden Praises LaunchCode for Linking People to technology Jobs](#)

[RFT RIVERFRONT TIMES: Because LaunchCode is Tackling the Paucity of Women in Tech \(75 Reasons We Love St. Louis in 2016\)](#)

[KMOV 4: Imagine A Better STL: LaunchCode Teaching Minorities to Code](#)

[News Corp Australia: Make it personal: Square Solved One Problem, and Presented Another That Set Jim McKelvey on His Next Adventure](#)

[FOX 2: Students at Now Defunct ITT Tech Have Options Going Forward](#)

[The Washington Post: Talent Matters: The Case For Reaching Out to Non-Traditional IT Talent](#)

[THOMSON REUTERS: Once Jobless and Uncounted, Eager Workers Could Slow Fed Rate Hike](#)

[The Seattle Times: New Coding Boot Camps to Start This Fall at Seattle Central College](#)

[PBN PROVIDENCE BUSINESS NEWS: Raimondo Visits Computer Coding Course](#)

[BROOKINGS: Why Cities and Metros Must Lead in Trump's America](#)

# FINANCIALS

## PRIOR YEAR RESERVES

Net funds at the end of 2015 reserved for use in 2016 and beyond\*

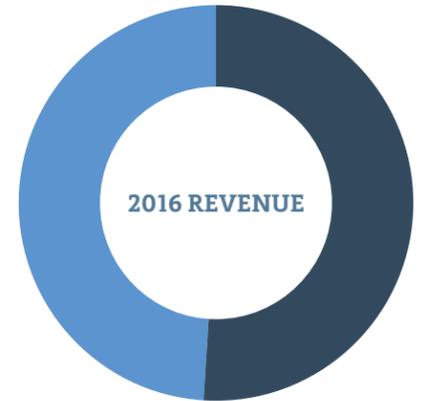
**\$1,625,941**

## 2016 REVENUE\*\*

**\$3,812,885**

### 2016 REVENUE SOURCES

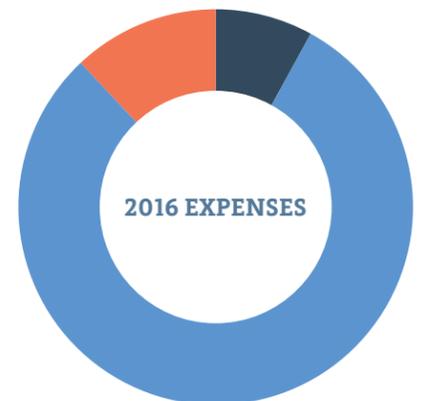
- 11%** In-Kind \$427,617
- 11%** Foundations & Nonprofits \$408,500
- 20%** Corporate, Individual, & Other \$780,715
- 24%** Government Grants \$903,453
- 34%** Earned \$1,292,600



- 51% Restricted †
- 49% Unrestricted

## 2016 EXPENSES\*\*

**\$4,225,965**



- 80% Programs
- 12% Management & General
- 8% Fundraising

\* Prior-year reserves are net assets as of December 31, 2015, and come from the organization's 2015 audited financial statements, which are available upon request.

\*\* 2016 revenue and expenses are presented as of November 30, 2016, and thus subject to change.

† 2016 restricted revenues are funds committed and/or received in 2016 that are subject to donor- or grantor-imposed restrictions based on time, place, or program. 2016 unrestricted revenues are funds committed and/or received in 2016 that are not subject to such restrictions.

ace forward

# LOOKING

Ahead

## BUILDING ON SUCCESS

We're proud of what LaunchCode has been able to accomplish this year, but we know we have so much more work to do. Our goals in 2017 include both expanding our program to new locations and evolving our programs to provide a higher quality of service to the thousands of job seekers who walk through our doors each year.

### GROWING CODERGIRL

LaunchCode started CoderGirl, a meetup designed to build a welcoming environment for women to explore technology and pursue career ambitions, to address the massive gender disparity in the technology industry. What started as an experiment in 2014 has morphed into a core part of LaunchCode's educational offerings.

In 2017, we are excited to bring the next level of support and structure to CoderGirl. Beginning in January, CoderGirl will evolve from an informal meet-up into multiple 20-week structured sessions where students will move through curriculum designed to put aspiring technologists on the path to a career in tech.

### GOING FULL-TIME

Hello, World!, CoderGirl, and LC 101, LaunchCode's flagship educational programs, are all offered part-time to fit the busy schedules of many of our students who are balancing work, school, and family responsibilities. However, to serve students seeking an immersive, full-time experience, LaunchCode will be offering several new,

full-time bootcamp courses. We are seeking support from our generous community to supply scholarships and living stipends for low-income participants to ensure that motivated students can take part regardless of financial means.

### EXPANDING OUR PROGRAM

Thanks to grant funding through the US Department of Labor, LaunchCode is excited to be bringing our innovative hiring model to the Northwest through our upcoming expansions to Seattle, WA and Portland, OR. We will be working closely with local networks of community, education, and training partners to train and place aspiring technologists. In addition, we recently agreed to expand into one additional market, to be announced in 2017!





# PARTNERS

Supporters & Donors

## FUNDING PARTNERS

Accenture Foundation	Ewing Marion Kauffman Foundation	Missouri Technology Corporation
Albrecht Family Foundation	Gateway to Innovation	Monsanto
AllianceBernstein	Fastly	Network for Good
Amazon Smile	First Financial Federal Credit Union	Provel Free
Anheuser Busch	For Pete's Sake	Real Jobs Rhode Island
Asynchrony	Greater Saint Louis Community Foundation	Republica
Bank of America	H&R Block Foundation	Rokk3r
The Boeing Company	Hall Family Foundation	Seoul Taco
Buckingham	Health IQ, Inc.	Shipworks
Cass Information Systems	Human Resource Management Association of Greater Saint Louis	St. Louis Philanthropic Foundation
Centene	Interco Charitable Trust	St. Louis Regional Chamber
Civic Progress	International Union of Painters and Allied Trades	State Auto Insurance Companies
ClubReady	JP Morgan Chase & Co.	Trio Foundation of St. Louis
Eagle Bank and Trust	John S. and James L. Knight Foundation	United Way of Greater St. Louis, Inc.
Economic Development Corporation of Kansas City	Maritz	Vocareum
Emerson	MasterCard	Wells Fargo Advisors
Enterprise	Missouri Department of Economic Development	Worldwide Technology
EquiFax		

## IN-KIND SUPPORTERS

4 Hands Brewing Company	HackerrankX	St. Louis Economic Development Partnership
Accenture	HOK	St. Louis Regional Chamber
Anheuser-Busch	JetBrains	State of Missouri Office of Administration
Capto	Kauffman Foundation	Strange Loop
CenturyLink	OPO Startups	TechArtista
CliftonLarsonAllen	The Idea Center at Miami-Dade College	Torn Label Brewing
Charleville Vineyard	Perennial Artisan Ales	Treehouse
Creative Reaction Lab	Pluralsight	Troutwine
CW Network	Polsinelli	University of Missouri-Kansas City
Delighted Inc.	Schlafly Brewing	Washington University in St. Louis
Dropbox	Sprint Accelerator	Urban Chestnut Brewing Company
Delighted	Sprout Rhode Island	
Google	St. Louis Community College	



## PROGRAMMING PARTNERS

BLUE 1647	MET Center	Employment
City of Seattle Office of Economic Development	Miami Dade College	St. Louis Community College
Connections to Success	NAACP of St. Louis City	University of Missouri - Kansas City
edX	National Society of Black Engineers St. Louis	University of Missouri - St. Louis
GlobalHack	Opportunity@Work	University of Rhode Island
Hack4Hope	Prosper Women Entrepreneurs	Washington University in St. Louis
Harris Stowe University	Roy Clay Sr. Tech Institute	Worksystems, Inc
Harvard University	Seattle Central Community College	
	St. Louis Agency on Training and	

## INDIVIDUAL DONORS

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Mark & Laura Bauer

Chris Bay

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Franklin Joyce

Logan Justice

Martin Kaplan

Katherine Kellenberger

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Diane Lee

Ethan Leigh

Jeff Leonard

LaShana Lewis

Brendan Lind

Douglas Lind

Rex Loftin

Zach Lou

Tyler Matthews

Rosa Mayer

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James McCarter

Martin McGreal

Jim McKelvey

Mike Menne

Alex Miller

Kimberly Mirkes

Dave Mitchell

Stephanie Mobley

Ryan Moore

Benjamin Moscowicz

Sean Murphy

Berry-Jean Murray

Amanda Myers

Dan Nelson

Tyler O'Guinn

Ryan Parish

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Mark Poepsel

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Onder Polat

Alex Powers

Dan Queathem

Lori & Paul Rasmussen

Amy Razeghi

Tom Rein

Joe Rosenberger

Emre Sarbak

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